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15 February 1965

MEMORANDUM FOR: Director of Training

SUBJECT : Abridged Project USEFUL No. 3

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REFERENCE : Memo for: DTR; Same Subject; From: [REDACTED]  
Chief Instructor, dated 3 June 1964

1. The third abridged version of Project USEFUL was presented in Room 1A-07 Headquarters Building on 9-10 February 1965. A total of 48 officers attended; 30% assigned to the Joint Staff and 70% from the Defense Intelligence Agency (DIA). This was a continuation of the two similar presentations initially given during the spring of 1964 at the request of the DCI. As in the case of last year's presentation, the purposes of this program are to promote better understanding of CIA within the Defense establishment and to facilitate liaison of military officers who work regularly with CIA. Since this audience was composed exclusively of personnel working in Pentagon intelligence and planning roles, it took on a special aspect of briefing them generally regarding Agency missions, approaches, and capabilities.

2. Preparations. Invitations were sent to C/JCS and D/DIA under the DCI's signature. Biographic data and photographs on participating officers were obtained from the Pentagon a week in advance and passed to the Office of Security, through the SO/TR, so that necessary clearances could be obtained and badges prepared. The Office of Logistics provided parking permits for the visiting officers, though not without a considerable amount of bureaucratic pulling and hauling. Contacts within the Pentagon were Col. James Short (Extension 72068) for the Joint Staff and Mr. [REDACTED] (Extension 54004) and later Mr. [REDACTED] (Extension 54000) for DIA personnel.

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3. Class Composition. The class ranged in rank from major to rear admiral, and two civilians, one each from JS and DIA. Of the 48 persons, 13 were from JS, 35 from DIA. Two flag officers attended:

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[REDACTED] Chief of Staff of HIA, and Brigadier General Richard W. Fellows, USAF, Deputy Director for Logistics, JS. (Attachment A — Class Roster)

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4. Program Content. The program provided general overview of CIA activities, emphasizing DD/I and DD/P. The guest speaker technique was used throughout. Each speaker was sent a briefing sheet for his guidance in which the class composition and objectives of the program were spelled out. Due to a combination of factors — most notably illnesses, operational emergencies, transfers, pre-emption of many senior personnel by the Management Course run during the same week at [REDACTED] — the panel of speakers was rather altered from previous runnings and there were a great many changes as the course went on, a total in fact of more than eight ultimate and many more interim changes out of fifteen scheduled sessions. In addition, this excessive maneuvering resulted in some detailed anomalies of sequence between lectures. (Attachment B — Schedule, with changes noted)

5. Results. Despite the inevitably makeshift effect of a schedule so much altered, the talks were all well received, even that of the Chief Instructor, who presented the Clandestine Services lecture so that the DD/P might be held as a back-up for the DD/CI in the closing session. The Chief Instructor has taken several soundings in the Pentagon and has received only favorable reactions. Mr. [REDACTED] CIA/DIS Liaison Officer, has also reported the member of DIS in the class was favorably impressed.

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6. Special Handling of Flag Officers. [REDACTED] and General Fellows were given lunch on the first day by Col. Lawrence K. White, the DD/S, who had introduced the program and presented his regular talk on Agency support activities; and Mr. [REDACTED] DD/TR, also attended. On the second day, these officers had lunch with General [REDACTED] just before his talk on his [REDACTED]

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7. Recommendations. Since the student reaction was favorable, nothing in that area suggests any attitude as to future runnings of Project USEFUL Abridged. It is evidently used by the Pentagon as a part of their briefing for officers newly assigned to intelligence components, and as such it has obvious utility to the military and therefore to CIA. Nevertheless, the determination whether or not there should be a continuation of such presentations probably ought to be considered anew each time it comes up, since they impose a heavy administrative burden as well as taking the time of many senior and middle-grade Agency officers who address the group. The next presentation has been tentatively scheduled to take place on 25-26 May. However, we would appreciate a specific reading on whether the senior echelons of the Agency feel that an additional running is warranted.

  
Chief Instructor

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Attachments:

- A - Student Roster
- B - Schedule

Distribution:

- Orig. - DTR
- 1 - C/OS/TR
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